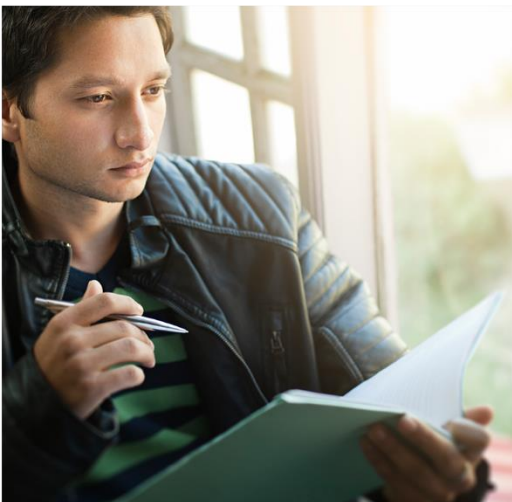
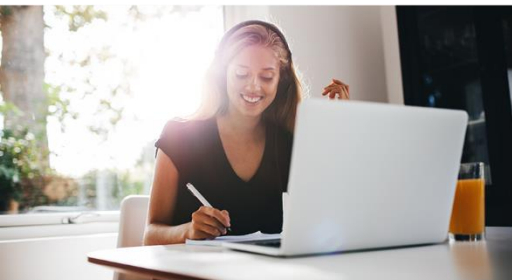
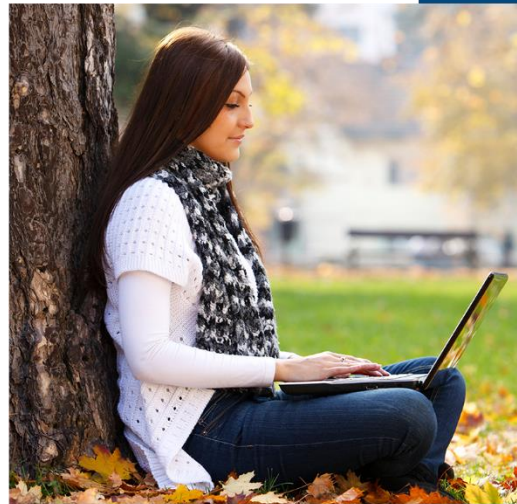
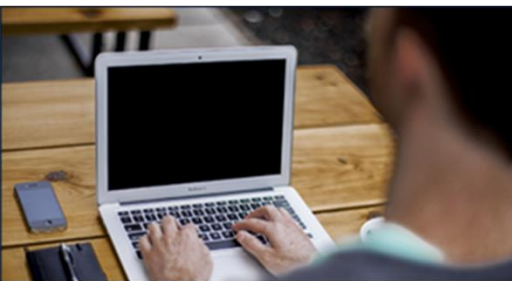
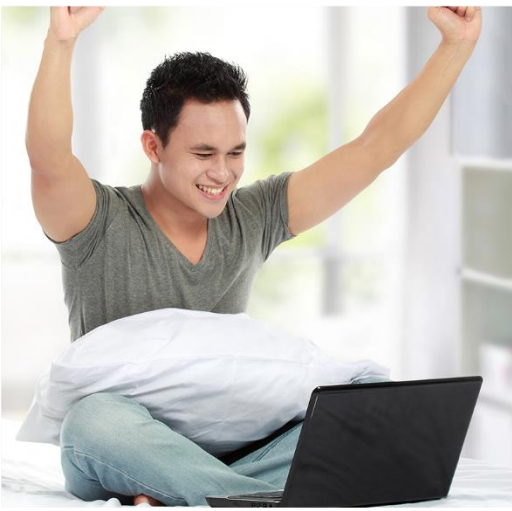




Andrews University
Global Campus

SYLLABUS



**BSAD 475 Operations Management
Summer 2025**

BSAD 475 Operations Management

Global Campus

Interactive Online Format

This course follows an interactive online format and has Thursday deadlines. You are expected to login regularly during the course to participate in the online discussions. Please plan accordingly. **Please review the Dates & Deadlines widget on the right side of your course in LearningHub for the last day to withdraw for a full refund.**

Instructor Contact

Please refer to course in LearningHub for the teacher contact information.

Communication with the Instructor

It is important to remember that while the Internet is available 24 hours a day, your instructor is not. You can expect that your instructor will respond to e-mail message to you within *2 business days* during the week and may not be available to respond on weekends.

Other Assistance

Username and password assistance	helpdesk@andrews.edu	(269) 471-6016
Technical assistance with online courses	dlit@andrews.edu	(269) 471-3960
Exam requests and online proctoring	onlineexams@andrews.edu	Call: (269) 471-6566
Distance Student Services - any other questions	onlinestudents@andrews.edu	Text: (269) 397-4477

Part 1: Course Information

Course Description

Analysis of problems and issues faced by production/operation managers in manufacturing and service industries. Concepts and techniques include operations scheduling, quality control, plant layout, facility location, line balancing, queues, production and inventory controls, forecasting and project management.

A study and analysis of the planning, design, direction, and control of physical and human resources used in the production of goods and services. Emphasis is placed on solutions to operational problems in the physical, location, storage, and general service subsystem.

Prerequisite/Corequisite

STAT 285 Introduction to Applied Statistics

Required Text/Material

Required texts are essential for learning and understanding the course material. Textbooks are not included in the course cost unless specified otherwise. You can purchase your textbook from bookstore.andrews.edu, vitalsource.com, or any other textbook supplier. For financial aid payment, contact your financial advisor at the university where you are completing your degree.

Cachon Gérard, & Terwiesch, C. (2023). *Operations management*. McGraw Hill Education.
Print ISBN: 9781264098361. eText ISBN: 9781266053009

Credit Hour and Commitment

This course is offered for 3 semester credits; therefore it is expected that you will spend 135 total hours on this course. This translates to a steady 9 hours each week. The student will leave this course with an understanding of what operation management is, what kinds of techniques it used, and how process efficiency can be analyzed. The goal is not unanimity of opinion—on almost all issues in this course, there will be genuine disagreement about the appropriate answer. The goal is to learn how to analyze these questions and how to be able to justify one's answer in rational terms. To achieve this goal, you'll spend your time reading, accessing instructional materials, interacting with your instructor and classmates via online discussions, Assignment, and taking quizzes.

A recommended weekly schedule to divide your time is provided

Readings: 3 hours

Accessing instructional material: 1 hour

Interactive Discussions: 1 hour

Studying for Quizzes: 2 hours

Assignments: 2 hours

Program Learning Outcomes

1. To provide a positive and structural learning experience.
2. To understand how to apply various computer analytical skills and quantitative methods in the process of operation and production.
3. To understand the roles and functions of operation and production manager and how to be an outstanding manager.
4. To understand how to manage for quality and high performance and know how to challenge yourself to make things special and unique.
5. To fully use qualitative and quantitative research methods with computer tools.
6. To provide comprehensive training to help learners understand how to control quality, performance, and value.

Student Learning Outcomes

1. Evaluate the role of Inventory Management in ensuring efficient operations management.
2. Analyze Inventory management as it relates to Demand, Quantity, Perishable Demand.
3. Determine the principles of lean operations in waste management and production systems.
4. Measure process efficiency and explain the significance of process improvements.
5. Apply Excel and SPSS to understand statistical and research methods in operations management.
6. Examine forecasting methods for effective decision making and determine how organizational processes are influenced by forecasting techniques.

Mental Health Support

Andrews University seeks to foster belonging and care. It is not uncommon for students to face challenges that hinder academic progress, like academic stress, sleep disturbances, managing multiple responsibilities, relationship issues, anxiety or feelings of despair or depression. If you or someone you know is grappling with any of these concerns, we urge you to seek assistance. The university offers valuable, free resources that can help address these problems effectively.

- If you are struggling with this class, please contact the course instructor as soon as possible.
- Contact your academic advisor if you are struggling in multiple classes or unsure whether you are making the most of your time at, or unsure what academic resources are available at Andrews University
- Students in the U.S., access [Andrews Telehealth](#) for new medical, counseling therapy, psychiatry, and diet & nutrition support to [schedule a consultation](#).
- If you are experiencing a mental health crisis, contact Academic Live Care 24/7 remote crisis services at 1-866-349-5575.
- Contact 911 for life threatening emergencies.

Additional information and resources are at the [Global Campus Student Wellbeing webpage](#).

Part 2: Course Methods and Delivery

Methods of Instruction

Methods of instruction include assigned readings from the textbook and the course material, participating in discussion forums, writing case analysis, taking quizzes, and a mid-term and final exam. Regular participation in the course is essential to good performance.

Technical Requirements

- Computer: PC (Win 10 or newer) or MAC (10.14 or better)
- A webcam with microphone, and speakers (or plug in headset)
- Internet: 2.4 Mbps or faster DSL, cable or Wi-Fi connection
- Browser: Current version of Chrome or Firefox
- Software: Office 2013 or newer ([Office 365 available here](#))

LearningHub Access

This course is delivered online through LearningHub at <http://learninghub.andrews.edu>

Your username and password are your Andrews username and password. You need to activate your username and password to access LearningHub. Please do this online here: [Username Activation](#), if you haven't already. If you need assistance, call or email us: (269) 471-6016 or helpdesk@andrews.edu.

If you need technical assistance at any time during the course, or to report a problem with LearningHub, please email dlit@andrews.edu or call (269) 471-3960.

Part 3: Course Requirements

Important Note: This online class is **not** self-paced. You can arrange your schedule flexibly during each week, but you **MUST** participate each week. You are expected to “show up” to class by interacting in the discussion forums a minimum of two times per week. In addition, assignments are due regularly each week. Adequate Internet access during the duration of the course is critical for your participation. To be successful, plan to spend time daily on the course.

Assessment Descriptions

Case Analysis

There are four case analyses. Students should address the general aspects of the case based on the indicated questions. Case Analysis will be graded based on the Case Analysis Rubric.

Questions and Problems

There are five assignments that seek application of computer analytical skills and quantitative methods in the process of operation and production, including use of Excel and SPSS.

Quizzes

Multiple choice questions addressing all unit Chapters assigned content. For assessment of quizzes, see the Letter Grade Assignment.

Discussion Forums

Alternate weeks will have discussions. APA citing is required. A post should be at least one paragraph long. Please post 2 posts per discussion. 1 post is your initial post (response) plus two post to a fellow classmate. It is vital to follow the samples, go in depth and cite or points are lost. Please do not post outside questions on the Discussion board either. Feel free to use email for questions.

Discussion forums are opportunities for you, the course instructor and your classmates to engage in robust online conversations. In some instances, where one student is enrolled in a course, discussions will be with the instructor. Those conversations are most often based on academic topics and questions. They are integral to the course and provide avenues for enriching knowledge as well as constructing knowledge through thoughtful dialogue with peers and instructors.

Some discussions are formal in nature and call for thorough scholarship. They hold to the same academic standards for originality and honesty as other academic work (e.g. papers, essays, quizzes and exams). Whenever appropriate, any idea or statement in a discussion forum that is not your own original work should be referenced, according to the style guide adopted by your academic discipline (e.g. APA, MLA, Chicago, etc.).

There may also be forums in the course in which the discussions are informal. Such discussions may include personal introductions and opportunities to know more about other participants in the course as well as academic topics. Informal forums are great for sharing interests, observations and encouragements with classmates.

For each forum in this course you will be required, unless otherwise instructed, to create an initial post and, at least, two replies to classmates. Course weeks [after the first week] begin on Monday and end on Sunday. The initial post is due by 11:55 pm on Wednesday of the week the discussion is assigned. Replies to classmates are due by 11:55 pm on Sunday of the week the discussion is assigned.

Final Course Project

You will be developing an operation and production plan for your company. The company can be either service or manufacturing products. The plan consists of an informative paper, 1000-1200 words (4-5 pages excluding title and reference pages). The paper must be researched, citing at least four references and be in proper APA format.

Instructions:

- Title Page
- Outline
- Introduction
- The Operations Plan
- The Production Plan
- Make sure to have a strong conclusion. Properly cite the resources per the APA citation style.

1. Facilities and Equipment

- Discuss the nature of equipment and whether it will be leased or acquired (new or used).
- Explain the importance of skilled workers and how the availability of skilled resources determine the location?
- Discuss pros and cons of the site location in terms of labor, outsourcing), customers, suppliers, access to transportation and utilities.

2. Inventory control

- Explain the factors to be consider when selecting the right inventory control method?
- What are the key elements an inventory control system and how they benefit the business.
- Discuss the role of automation in inventory control management and the impact of technology in the production and operation plan.

3. Forecast market expectations

- How will changes in the market affect the forecast and how customer behavior will change.
- Explore forecasting tools used to identify the market trends and how they aid in business investments.
- Describe the environmental sustainability related to production process.

4. Risk Factors

- Discuss the common risks that are anticipated right from the beginning of your production project? Please explain.
- What are ways to reduce unforeseen risks? Do you think it's possible to do so? Please discuss.
- What are the risks involved in your project and what contingency plans can be developed to address these risks?

- How do you think technology can improve supply chain? Is there a downside to this approach?

5. Regulatory and legal issues.

- Explain any legal or regulatory requirements unique to your product, process, or service applicable to your plan.

Rubrics

Case Analysis Rubric

CRITERION	EXCEPTIONAL 60 Points	ACCEPTABLE 50 Points	MARGINAL 40 Points	UNACCEPTABLE 10 Points
APPLICATION QUESTION	You thoroughly answer the question and demonstrate a sophisticated, in-depth understanding of the topic(s) through a well-reasoned and thoughtful response; your answer is substantive, with relevant references and examples and a clear connection to the readings where necessary.	You satisfactorily answer the question and demonstrate a basic understanding of the topic(s); your answer is generally correct but lacks full development and a clear connection to the readings where necessary.	You incompletely answer the question and demonstrate a limited understanding of the topic(s); your answer lacks substantive information and connection to the readings where necessary.	You insufficiently answer the question and demonstrate an inadequate understanding of the topic(s); your answer is off-topic, incorrect, or irrelevant to the readings.
MECHANICS	You write in complete, well constructed sentences with faultless grammar, word choice, punctuation, and spelling; writing is sharp, coherent, and demonstrates sophisticated clarity.	You write in complete sentences with mostly correct grammar, word choice, punctuation, and spelling; minor errors may exist but do not compromise meaning.	You write in unclear sentences with significant errors in grammar, word choice, punctuation, and spelling that may compromise meaning.	You write in incomplete, incomprehensible sentences filled with serious errors in grammar, word choice, punctuation, or spelling.
SOURCES AND DOCUMENTATION	You clearly and effectively document sources of information with in-text citations linking to references at the end of the paper; APA format is complete and entirely accurate.	You inadequately document sources of information with either in-text citations references at the end of the paper; whatever documentation exists includes multiple and serious errors.	You properly document sources of information with in-text citations linking to references at the end of the paper; APA format may include a few minor errors.	You incompletely document sources of information with in-text citations linking to references at the end of the paper; APA format includes significant errors.
COMPLETENESS	You effectively fulfill the length requirement for the assignment, thoroughly address all assignment criteria, and fully develop and explore concepts.	You fulfill the length requirement for the assignment and sufficiently address assignment criteria and explore concepts.	You minimally fulfill the length requirement for the assignment and incompletely address criteria and explore concepts.	You do not fulfill the length requirement for the assignment and inadequately address assignment criteria and explore concepts.

Discussion Post Rubric

	20 POINTS	17 POINTS	14 POINTS	10 POINTS
CRITICAL ANALYSIS	<p>Discussion postings display an excellent understanding of the required readings and underlying concepts including correct use of terminology.</p> <p>Postings integrate an outside resource, or relevant research, or specific real-life application (work experience, prior coursework, etc.) to support important points.</p> <p>Well-edited quotes are cited appropriately.</p> <p>No more than 10% of the posting is a direct quotation.</p>	<p>Discussion postings repeat and summarize basic, correct information, but do not link readings to outside references, relevant research or specific real-life application and do not consider alternative perspectives or connections between ideas.</p> <p>Sources are not cited.</p>	<p>Postings are largely personal opinions or feelings, or "I agree" or "Great idea", without supporting statements with concepts from the readings, outside resources, relevant research, or specific real-life application.</p>	<p>Discussion postings show little or no evidence that readings were completed or understood.</p>
PARTICIPATION IN DISCUSSIONS	<p>Discussion postings actively stimulate and sustain further discussion by building on peers' responses including building a focused argument around a specific issue, asking a new related question or making an oppositional statement supported by personal experience or related research.</p>	<p>Discussion postings contribute to the class' ongoing conversations as evidenced by affirming statements or references to relevant research, asking related questions, or making an oppositional statement supported by any personal experience or related research.</p>	<p>Discussion postings sometimes contribute to ongoing conversations as evidenced by affirming statements or references to relevant research, asking related questions, or making an oppositional statement supported by any personal experience or related research.</p>	<p>Discussion postings do not contribute to ongoing conversations or respond to peers' postings.</p> <p>There is no evidence of replies to questions.</p>
TIMELINESS	<p>Discussion posts and replies demonstrate thorough and timely interactions that engage the conversation with several participants throughout the module/week.</p>	<p>Discussion posts and replies meet the minimum expectations for quantity and timeliness as stated in the syllabus and instructions for specific discussions.</p>	<p>Discussion posts and/or replies are not posted in a timely manner (after stated due dates) and/or have fewer than the required number of replies.</p>	<p>Discussion posts and replies are posted after the module due dates.</p>
ETIQUETTE IN DIAGLOGUE WITH PEERS	<p>Written interactions on the discussion board show respect and sensitivity to peers' gender, cultural and linguistic background, sexual orientation, and political and religious beliefs.</p>	<p>Written interactions on the discussion board show respect and interest in the viewpoints of others.</p>	<p>Some of the written interactions on the discussion board show respect and interest in the viewpoints of others.</p>	<p>Written interactions on the discussion board show disrespect for the viewpoints of others.</p>
QUALITY OF WRITING AND PROOFREADING	<p>Written responses are free of grammatical, spelling or punctuation errors.</p> <p>The style of writing facilitates communication.</p>	<p>Written responses are largely free of grammatical, spelling or punctuation errors.</p> <p>The style of writing generally facilitates communication.</p>	<p>Written responses include some grammatical, spelling or punctuation errors that distract the reader.</p>	<p>Written responses contain numerous grammatical, spelling or punctuation errors.</p> <p>The style of writing does not facilitate effective communication.</p>

SPSS Assignment Rubric

CRITERION	EXCEPTIONAL 60 Points	ACCEPTABLE 50 Points	MARGINAL 40 Points	UNACCEPTABLE 10 Points
HISTOGRAM	Clearly present a Histogram of the values obtained in the sample with your analysis and conclusions.	Present a Histogram of the values obtained in the sample with your analysis and conclusions, this diagram is somewhat lacking in detail.	Present a Histogram of the values obtained in the sample with your analysis and conclusions; this diagram is somewhat lacking in detail; little insight or visual is demonstrated.	Present a Histogram of the values obtained in the sample with your analysis and conclusions.; or the diagram presented is flawed and/or inaccurate.
X-BAR AND R CONTROL CHARTS	Clearly present X-bar and R control charts of the values obtained in the sample with your analysis and conclusions.	Present X-bar and R control charts of the values obtained in the sample with your analysis and conclusions, this diagram is somewhat lacking in detail.	Present X-bar and R control charts of the values obtained in the sample with your analysis and conclusions; this diagram is somewhat lacking in detail; little insight or visual is demonstrated.	Present X-bar and R control charts of the values obtained in the sample with your analysis and conclusions.; or the diagram presented is flawed and/or inaccurate.
CONCLUSION	Provides an accurate, substantive, and well supported summary	Provides an acceptable analysis of realized and potential summary	Provides a cursory analysis of realized and potential summary	Provides a rudimentary or irrelevant analysis of realized and potential summary
EXCEL FILE WITH THE CALCULATIONS	Provide Excel file with the calculations	Missing one or two Excel file with the calculations	Missing two or three Excel file with the calculations	Provide no Excel file with the calculations

Final Assignment Rubric

CRITERION	EXCEPTIONAL 150 Points	ACCEPTABLE 120 Points	MARGINAL 100 Points	UNACCEPTABLE 50 Points
CONTENT/ CONTEXT	Student demonstrates a highly developed plan to the assignment content and context. Considerable depth of personal insight and understanding is evidenced.	Student demonstrates a moderately developed plan to the assignment content and context. Moderate depth of personal insight and understanding is evidenced.	Student demonstrates a minimally developed, if satisfactory, plan to the assignment content and context. Minimal depth of personal insight and understanding is evidenced.	Student does not demonstrate a satisfactory response to the assignment content and context. Little or no depth of personal insight and understanding is evidenced.
ORGANIZATION	The work is highly organized, integrates concepts excellently, and includes very thorough development of points/ideas and logical transitions with strong topic sentences.	The work is moderately well-organized, integrates concepts moderately well, and includes moderate development of points/ideas and logical transitions. Most paragraphs have topic sentences.	The work is minimally organized, minimally integrates concepts, with only minimal development of points/ideas with weak transitions. Some paragraphs are without topic sentences.	The work is poorly organized, shows little or no development of points/ideas with weak or no transitions. Paragraphs are without topic sentences.

CRITERION	EXCEPTIONAL 150 Points	ACCEPTABLE 120 Points	MARGINAL 100 Points	UNACCEPTABLE 50 Points
SOURCES AND DOCUMENTATION	You clearly and effectively document sources of information with in-text citations linking to references at the end of the paper; APA format is complete and entirely accurate.	You inadequately document sources of information with either in-text citations references at the end of the paper; whatever documentation exists includes multiple and serious errors.	You properly document sources of information with in-text citations linking to references at the end of the paper; APA format may include a few minor errors.	You incompletely document sources of information with in-text citations linking to references at the end of the paper; APA format includes significant errors.
COMPLETENESS	You effectively fulfill the length requirement for the assignment, thoroughly address all assignment criteria, and fully develop and explore concepts.	You fulfill the length requirement for the assignment and sufficiently address assignment criteria and explore concepts.	You minimally fulfill the length requirement for the assignment and incompletely address criteria and explore concepts.	You do not fulfill the length requirement for the assignment and inadequately address assignment criteria and explore concepts.

Exams

There are 2 exams for this course. The midterm exam covers material from Lessons 1-11 worth 60 points. The final exam covers material from Lessons 1 - 18 and is made up of multiple-choice questions and worth 200 points. The final exam is worth 20% of your grade. Both exams must be taken under supervision of a proctor.

Follow prompts in the course space to set up your exam session. In each module that contains an exam, you will find what to review and what materials are allowed (if any) during the exam.

Please read the important information about taking exams and how online proctoring works at our [exams page](#). Sign up for a date to take the exam as early as possible. You may sign up as early as one month before the last date of the exam window. Spaces fill quickly. Therefore, it is best to sign up as early as possible. You can sign up at [Calendly](#) for your exam time. There will be prompts throughout your course to sign up as well.

Please note that an exam code is never released to the student. All students must present photo identification before each exam session. Exams can only be proctored after a deadline with approval directly from the instructor to the Testing Center. Your instructor must email onlineexams@andrews.edu or call 269-471-6566. No exam is returned to the student for review. To aid in studying for future exams, you may request the instructor to provide summary feedback on an exam.

Schedule:

All times in the schedule are for the U.S. Eastern Time Zone. All assignments are due Thursdays in the week assigned unless otherwise noted.

Academy students: You MUST submit academic work by the drop/add date of this course to verify your attendance in this course. That deadline is likely earlier than the deadline for the first assignment.

Week	Lessons	Readings	Assignments	Outcomes Met
Intro	These items will need to be completed before you will have access to the rest of the course	Orientation Course Overview Introductions Academic Integrity	Student Introductions Academic Integrity Quiz Academic Integrity Statement	
1 May 12 – 15	Introduction to Operations Management	Ch. 1 Introduction to Operations Management	Discussion 1 Quiz 1 Due Thursday, May 22, 11:59 pm	
2 May 16 – 22	Introduction to Processes Process Analysis Process Improvement	Ch. 2 Introduction to Processes Ch. 3 Process Analysis Ch. 4 Process Improvement	Assignment 1 - Cougar Mountain Case Analysis Quiz 2 Assignment 2 - Problems	SLO 4
3 May 23 – 29	Process Analysis with Multiple Flows Learning Curves Process Interruptions	Ch. 5 Process Analysis with Multiple Flows Ch. 6 Learning Curves Ch. 7 Process Interruptions	Quiz 3 Discussion 2 Quiz 4	SLO 4
4 May 30 – June 5	Lean Operations and the Toyota Production System Quality and Statistical Process Control	Ch. 8 Lean Operations and the Toyota Production System Ch. 9 Quality and Statistical Process Control	Discussion 3 Assignment 3 - Questions Quiz 5 Assignment 4 - SPSS	SLOs 3, 4
5 June 6 – 12	Introduction to Inventory Management Supply Chain Management	Ch. 10 Introduction to Inventory Management Ch. 11 Supply Chain Management	Discussion 4 Assignment 5 – Timbuk2 Case Analysis Quiz 6	SLOs 1, 2
6 June 13 – 19	PROCTORED MIDTERM EXAM Chapter 1 – 11			SLOs 1, 2, 3, 4
7 June 20 – 26	Inventory Management with Steady Demand Inventory Management with Perishable Demand Inventory Management with Frequent Orders	Ch. 12 Inventory Management with Steady Demand Ch. 13 Inventory Management with Perishable Demand Ch. 14 Inventory Management with Frequent Orders	Assignment 6 – Le Club Francais Du Vin Case Analysis Quiz 7 Discussion 5 Quiz 8	SLOs 1, 2
8 June 27 – July 3	Forecasting	Ch. 15 Forecasting	Quiz 9 Assignment 7 – Excel	SLO 5
9 July 4 – 10	Service Systems with Patient Customers Service Systems with Impatient Customers	Ch. 16 Service Systems with Patient Customers Ch. 17 Service Systems with Impatient Customers	Discussion 6 Quiz 10	SLOs 4, 6
10 July 11 – 17	Service Systems with Patient Customers Scheduling to Prioritize Demand	Ch. 01 - 16 Service Systems with Patient Customers Ch. 18 Scheduling to Prioritize Demand	Quiz 11 - Practice Quiz Assignment 8 – Disney Case Analysis	SLOs 2, 4, 6,

Week	Lessons	Readings	Assignments	Outcomes Met
11 July 18 – 24	PROCTORED FINAL EXAM Chapters 1 – 18			SLOs 1 - 6
12 July 25 – Aug 1	Final Course Project - Operation and Production Plan			

Completing Assignments

All assignments for this course will be submitted electronically through LearningHub unless otherwise instructed.

Part 4: Grading Policy

Graded Course Activities

Points	Description
600	Discussion Forums (6)
100	Quizzes (10)
1920	Assignments (8)
240	Midterm Exam
240	Final Assignment
600	Project: Operation and Production Plan
3700	Total

Viewing Grades in LearningHub

- Click into the course.
- Click This Course in the top menu
- Select Grades in the drop-down

Letter Grade Assignment

Letter Grade	Percentage
A	93-100%
A-	90-92%
B+	88-89%
B	83-87%
B-	80-82%
C+	78-79%
C	73-77%
C-	70-72%
D	60-69%
F	0-59%

Part 5: Course Policies

Withdrawal and Incomplete Policies

You can view the current withdrawal policy online on our [Withdrawal Page](#). You can view the Incomplete Policy on our [Incomplete Page](#).

Late Work and Discussion Forum Policy

Due dates for all assignments are clearly listed in both the LearningHub course space and the syllabus. We understand that as adult online learners, you may sometimes face challenges in meeting deadlines. This policy aims to provide flexibility while maintaining course integrity.

Late Submissions

- Students who anticipate submitting work after the due date must communicate with their instructor prior to the deadline whenever possible.
- Late work may be accepted until the last day of the class, subject to instructor approval.
- Approved late submissions will incur a 10% deduction of the earned points.
- Acceptance of late work without prior communication is at the instructor's discretion.

Communication Process

1. If you need to submit work late, email your instructor as soon as possible before the due date.
2. Explain your situation and propose a new submission date.
3. Wait for your instructor's response and follow their guidance.

Extenuating Circumstances

- In cases of unexpected emergencies or extenuating circumstances, contact your instructor as soon as you're able.
- Depending on the situation, the instructor may waive late penalties or grant extensions.

Discussion Forums

- The participatory nature of forums requires timely engagement for meaningful interaction.
- Late discussion posts will generally not be accepted.
- In rare and exceptional circumstances, instructors may consider accepting a late forum post, but this is at the instructor's discretion.
- If you anticipate being unable to participate in a forum by the deadline, you must communicate with your instructor immediately. However, please note that extensions for forum participation are rarely granted.

We encourage open communication throughout the course. If you're struggling with deadlines or course load, please reach out to your instructor proactively to discuss your options.

Maintain Professional Conduct Both in the Classroom and Online

The classroom is a professional environment where academic debate and learning take place. Your instructor will make every effort to make this environment safe for you to share your opinions, ideas, and beliefs. In return, you are expected to respect the opinions, ideas, and beliefs of other students—both in the face-to-face classroom and online communication.

Students have the right and privilege to learn in the class, free from harassment and disruption.

Netiquette

In this course you will communicate with your classmates and instructor primarily in writing through the discussion forum and e-mail.

"Online manners" are generally known as "netiquette." As a general rule, you should adhere to the same classroom conduct that you would "off-line" in a face-to-face course. Some examples of proper netiquette are:

1. Avoid writing messages in all capital letters. THIS IS GENERALLY UNDERSTOOD AS SHOUTING.
2. Be careful what you put in writing. Even if you are writing an e-mail message to one person, assume that anyone could read it. Though you may send an e-mail to a single person, it is very easy to forward your message to hundreds or thousands of people.
3. Grammar and spelling matter. Online courses demand the same standard of academic communication and use of grammar as face-to-face courses.
4. Never use profanity in any area of an online course. The transcripts of online course discussion forums, e-mail, and chat sessions are savable.
5. When responding to messages, only use "Reply to All" when you really intend to reply to all.
6. Avoid unkindly public criticism of others. Publicly criticizing others in an inappropriate way is known as "flaming." Consider this course a practice forum for selecting your verbiage thoughtfully and professionally.
7. Use sarcasm cautiously. In the absence of nonverbal cues such as facial expressions and voice inflections, the context for your sarcasm may be lost, and your message may thus be misinterpreted.
8. In a face-to-face setting, our tone of voice and facial expressions may convey as much of our meaning as the words we use. In a written message, the subtext of your meaning may be confused or misinterpreted. Write clearly. Use active verbs.

[Source: University of Maryland, Communications Department]

Academic Accommodations

Students who require accommodations may request an academic adjustment as follows:

1. Read the [Andrews University Disability Accommodation information](#)
2. Download the [Accommodations Request Form here](#). Email the completed form and disability documentation (if any) to disabilities@andrews.edu.
3. Work with the Disability Office to learn what support is available online and be ready to show your disability contract for the current semester to the exam proctor at the start of any exam session, if extra time is allowed.

Commitment to Integrity

As a student in this course, and at the university, you are expected to maintain high degrees of professionalism, commitment to active learning, participation in this course, and integrity in your behavior in and out of this online classroom.

Commitment to Excellence

You deserve a standing ovation based on your decision to enroll in, and effectively complete this course. Along with your pledge of “commitment to Integrity” you are expected to adhere to a “commitment to excellence.” Andrews University has established high academic standards that will truly enhance your writing and communication skills across the disciplines and in diverse milieu with many discourse communities in the workplace.

Honesty

Honesty in all academic matters is a vital component of personal integrity. Breaches in academic integrity principles are taken seriously. Acts of academic dishonesty as described in the University [Bulletin](#) are subject to incremental disciplinary penalties with redemptive intent. Repeated and/or serious offenses will be referred to the Committee on Academic Integrity for further recommendations on penalties.

AI Generated Work

Student work may be submitted to AI or plagiarism detection tools in order to ensure that student work product is human created. The submission of AI generated work constitutes plagiarism and is a violation of the Andrews University academic integrity standards for students.

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