I would like to comment first on the nature of a university. The term as used in the United States covers a wide range of institutions. Today the large American university is a whole series of communities and services, bound together by a common name, a common governing board, a statement of vaguely related purposes, and the fee system of a university, yet created and sustained almost entirely from an edifice complex. It is neither of this world nor entirely apart from it.

It is a receptacle of the past and a present promise. It is the storage place of the age, as well as an influence operating in the present -- and portentous for the future. A university is, or should be, a place dedicated to the adult pursuit of learning. It must remain the capital and fortress of thought, a place for the development of the mind, a place dedicated to the adult pursuit of knowledge, and it is this search for truth in all areas in which it finds itself that is its raison d'être.

A university is not established by fiat. It is not an organization or institution which can merely be voted into existence. It takes much planning, much organizing, and much work and ingenuity and accomplishment as well as with the specialized areas of knowledge and professional kind.

Academic "Buy Now, Pay Later"

Hence it is not surprising that one of the more encouraging signs of the present era is the proliferation of Christian higher education. In the past few years a number of institutions are being created which can be described as "Christian universities." They believe that it is not possible to join in the untrammeled pursuit of knowledge, and it is this search for truth in all areas which is the proper province of the university. If the constituency and the board which it selects understands that it must be deserving of its name. We are facing now the need to do this job and to convince our populace to come and, as many have, that in fact we do not yet have a university.

Today is with us. In every quarter, Loma Linda University President Godfrey T. Anderson, PhD, said this week he will end his 13 years in office next June 30.

Dr. Cleveland

More than anything else, perhaps, the explosive rise during the past few years in the number of the Christian universities and the other one-fifth for capital improvements and the other one-fifth for the operating budget. Nearly $458,640 for services rendered during the fiscal year 1966-67, the university earned a net operating profit of $551,776. The largest source of revenue was the social sciences, with approximately $16 million coming from the United States and $5 million coming from the University Church Fellowship Hall.

Continued on page 2

Key University Administrators

Re-appointed to New Terms

Trustees of Loma Linda University Tuesday re-elected officers of their own board and named key campus administrators to new four-year terms of office.

The trustees themselves had held their terms in the customary four-year corporate membership. They also re-elected key administrative personnel to new terms as well.

President's Report

By Godfrey T. Anderson, PhD

President, Loma Linda University

President asks to Step Down

At End of Present School Year

Loma Linda University President Godfrey T. Anderson, PhD, said this week he will end his 13 years in office next June 30.

Dr. Anderson's announcement came at the end of a presidential progress report to members of the University Corporation. The University Corporation has driven home the realization that education, whatever else it may be, is a business. Collective public and non-public outlays on formal education were running at about $30 billion a year in 1966 -- a figure which includes expenditures for elementary, secondary, and higher education.

At this rate, education absorbs a larger share of national product than any other single activity except national defense. The $30 billion, Loma Linda University said, is "flowing through school channels about four-fifths of it for institutional operating expenses, including debt service, and the other one-fifth for capital improvement and expansion." It said the net operations of the university alone were $4 billion at the end of World War II.

I am sure that we all agree that education is the great profession of our time, and that this trend of growth has also been reflected at Loma Linda University. In 1955 the University had an operating budget of $31,709, and total assets of $5 million. Today it has an annual operating budget of approximately $16 million and assets of more than $40 million.

Two Campuses Consolidate

Loma Linda University at the beginning of this quadrennial period was a complex of two colleges, one in Los Angeles and the other in Loma Linda. In 1955 the University had an operating budget of approximately $16 million and assets of more than $40 million.

At Loma Linda, they are seeking to pick up salaries alone in the amount of $150,000 annually which were paid from this cost.

The net worth of the campus at that time was $10.5 million with employees number- ing approximately 2,000. In 1955 the Board of Trustees took action for the combining of all schools on the Loma Linda campus. A major decision of this kind involved much planning and many changes in the structure of the Loma Linda University as well as in the educational program. We have been able to see that the thought that the change

Continued on page 3

Academic Affairs Report

By Robert E. Cleveland

Vice President for Academic Affairs

One of the more encouraging signs of the present era is the growing acceptance by Americans of their educational system. Such a trend is heightened when we observe a brief study of the nation's financial statement. The average American spends $7 on chewing gum for every dollar he or she spends on books. Our concern is for a further academic with the University as well as in the other health related areas.

As Seventh-Day Adventists, we have always recognized the importance of the education of our youth. This education is for us, nor- more than a "left arm" but the "heart" of our denominational effort. We have consistently believed that true education enrolls men at the cradle and graduates them at the grave. Loma Linda University was a vital part of that thought process. When we start thinking in this way, it will be tomorrow.

There are those who believe that a Christian university can be a place for the development of the mind, a place dedicated to the adult pursuit of knowledge, and it is this search for truth in all areas which is the proper province of the university. If the constituency and the board which it selects understands that it must be deserving of its name. We are facing now the need to do this job and to convince our populace to come and, as many have, that in fact we do not yet have a university.

I know that nothing will be done for the educational enterprise built on the money we have been able to raise for the labor and dedication of the many people who have given years, Dr. Anderson said.

Trustees re-elected Robert E. Cleveland, PhD, to be univer- sity vice president for academic affairs; Maynard V. Campbell, world vice president of the Seventh-day Adventist Church, was named chairman of the trustees; and Charles T. Glendale, also was re-elected to the position of vice president of the corporation and vice chairman of the trustees. Kent W. Dickinson was re-elected secretary of the university and Arthur W. Spoo, secretary of Medicine to pick up salaries alone in the amount of $150,000 annually which were paid from this cost.

The net worth of the campus at that time was $10.5 million with employees number- ing approximately 2,000. In 1955 the Board of Trustees took action for the combining of all schools on the Loma Linda campus. A major decision of this kind involved much planning and many changes in the structure of the Loma Linda University as well as in the educational program. We have been able to see that the thought that the change

Continued on page 3
President's Report

Continued from page 1

to the possibility of keeping education Christian today. The church, connections with many educational institutions are also nominal. Recently, education in the United States, and in America, have given study to the quality of education which has been offered in our schools. Among the dramatic suggestions are some recommendations that the "classical curricular" in education be swept aside, and that "the old mentality that glorified the past and ignored the future" be replaced by a "people's purpose to educate". They have suggested that the number of mediocre College schools be reduced, in favor of fewer ones that can be of a degree of excellence.

Does this trend in other church-related educational institutions have any bearing on our own educational program? We must endeavor to find the attitudes which are significant both in education and religion and incorporate them in our schools. It is of purpose both as a church and as educators to stimulate young minds to think for themselves and to be able to draw upon the intellectual and spiritual activity. This is not done by telling them what they should think but by showing them the minds in which they have arrived. We believe that Mrs. White has written that each one should study the truth for himself and come to conclusions which he can accept honestly and completely.

Essential Ingredients

There are a certain number of essential ingredients without which the educational program will be unable to function. The responsible Board of Trustees, directing the entire enterprise with vision and enthusiasm; a courageous and forward-looking administration, searching for truth, and faithful in its service to the community.

The Board of Trustees of the corporate body, Board of Trustees defines a trustee as "one trusted to keep or improve a trust fund. A person who has the power and responsibility of governing the institution in the best interests of all concerned. He should be a person of wide experience, brimming with ability, leadership, resources, and influence will strengthen the institution he has agreed to support. A university has the right to expect from him the same understanding of the problems and the ability to understand the problems and to approach the problem intelligently and constructive way to the solution of them and its problems.

Under the board, a university stands in urgent need of a competent and qualified dean. The dean is responsible to the Board and to the Trustees in the administration of the university. He must be not too rigid to adapt to the forward movement of ideas and knowledge but he must be strong enough to maintain the control of the volatile combinations of components of which a university is made up. The dean is charged with the responsibility of governing the institution in the best interests of all concerned.

The administration of a university is as strong or as weak as its faculty. The "heart of the university community is the men and women who carry on the university's central tasks of teaching and research. All of the university's machinery is, or should be, designed to support and enhance this function. The departmental and administrative units are there to provide the capacity and the support to the effectiveness of the men and women." The faculty, for its part, must pursue its course in research and in teaching with a sense of the mission with which it is charged by the character of the work to be done. The researcher who announces a discovery, the investigator who confuses the transitory scientific fact with truth. We believe that Mrs. White has written that each one should study the truth for himself and come to conclusions which he can accept honestly and completely.

Problem of Governmental Aid

In the building of University, we are faced with many problems, and among these are the financial ones. Many of the other perquisites which education should be able to provide are possible only if adequate support is given. In the past few years the financial picture in educational institutions has been changed drastically in order to keep up with the increased costs. The support which takes many forms.

A clear-cut position, based on the principles laid down in the Bible and the Spirit of Prophecy, is imperative, especially for an institution such as Loma Linda University. Such a position would be one that if all Federal dollars were suddenly withdrawn from colleges and universities dramatizes the depth of governmental involvement.

"If a central college and university's science faculty members would be without support for their research, Planned or portended "death of research", such support would amount to roughly $2.5 billion, would be delayed or abandoned altogether. Many of our most eminent universities and medical schools would find students and professorial staff being laid off or being reduced to five times more than fifteen per cent.

It is important to the Church that the victorious position be maintained. We must not be too rigid to adapt to the forward movement of ideas and knowledge but we must be strong enough to maintain the control of the volatile combinations of components of which an university is made up. The dean is charged with the responsibility of governing the institution in the best interests of all concerned. The administration of a university is as strong or as weak as its faculty. The "heart of the university community is the men and women who carry on the university's central tasks of teaching and research. All of the university's machinery is, or should be, designed to support and enhance this function. The departmental and administrative units are there to provide the capacity and the support to the effectiveness of the men and women." The faculty, for its part, must pursue its course in research and in teaching with a sense of the mission with which it is charged by the character of the work to be done. The researcher who announces a discovery, the investigator who confuses the transitory scientific fact with truth. We believe that Mrs. White has written that each one should study the truth for himself and come to conclusions which he can accept honestly and completely.

Student Conduct

Note a word about students. It is for their education, development, and mission education that educational institutions have been founded and maintained. In former years the colleges stood in loco parentis, and assumed responsibility for the student's conduct while he was in school. This was accepted as proper procedure in the culture of the time.

Today, however, and this has changed. Young people no longer experience in most homes the strict control which was once the norm. When they are in residence at colleges and universities today they are independent citizens with responsibilities as far as conduct is concerned.

There is a large number of institutional organizations in the country have formulated a statement on Government of Colleges and Universities, which contains the following reference to students:

(1) To be listened to in the classroom without fear of institutional reprisal for the substance of their views.
(2) To be given an opportunity to express themselves fully without impediment of time or place, and operation.
(3) To be protected against innumerable due process when charged with serious violations of institutional regulations.
(4) To be protected from interference as is enjoyed by other components of the institution.

Where we agree with such recommendations, we must realize the trend which affects our relationship with students in our educational institutions.

Administrative Dilemmas

Alumni are our most important product, and the measure of our success as a Christian educational institution. If they are capable and the administration is sound, there is no reason why alumni cannot be jarred out of their complacency and realize that the success of the student is the success of the institution. The feeder student who puts up four years of studies, and who overloads his students with information because he himself is overloaded, will not earn the academic respect of the students, and the student will not earn the academic respect of the faculty.

The deadline for the next issue of Adventist Review is February 8. The Renewal Board held its first meeting last week, and will meet again in the next month.

The Initial Board, which was appointed by the General Conference of Seventh-day Adventists, has been formed for the purpose of organizing and directing the activities of the university.

The initial Board, which was appointed by the General Conference of Seventh-day Adventists, has been formed for the purpose of organizing and directing the activities of the university.

The Initial Board, which was appointed by the General Conference of Seventh-day Adventists, has been formed for the purpose of organizing and directing the activities of the university.

The Initial Board, which was appointed by the General Conference of Seventh-day Adventists, has been formed for the purpose of organizing and directing the activities of the university.
The University Relations Office under the direction of Charles C. Case, and previously under Oliver L. Jacques, continues the University's program of inter-action with the surrounding communities, staging special events and the reception of special guests and groups, assists in employee orientation and recognition, develops volunteer services, and maintains liaison and provision services to the five University alumni associations. Community comment indicates an awareness and understanding of Loma Linda's effort to become a community, as well as steadily improving support of alumni groups.

The Public Information Office, under the direction of David Parrish, helps to maintain the interest of the entire student body, outgoing prospective students, and the general public, including prospective donors, through the publications of the University, it helps to give a greater sense of pride and loyalty among the University family.

Flow of Information
The office maintains a flow of information to the mass media—newspapers, radio and television stations, magazines, and the denominational newspapers. During the past four years, printed material has totaled 12,500 pages, and 15,500,000 separate stories about the University, department, faculty, student, or family have been released. In addition, 16 column inches of space to this material, having a combined value of more than $1,750,000,000, has appeared in the Los Angeles Times and radio listeners numbering into the millions have heard reports about the University.

The Public Information Office is coordinated by Guy O. Nelson, provide the University's own media of communication. Among those who have contributed to these publications, H. Mathiowetz, the University Magazine, edited by Jerry Vile, the University yearbook, edited by Sandi Conlin, and the University's departmental newsletters, listed. Academic publications, including the bulletins of the schools, are edited by Ada L. Turner in coordination with the University's Department of Communications, H. Mathiowetz, the University Magazine, edited by Jerry Vile, the University yearbook, edited by Sandi Conlin, and the University's departmental newsletters, listed. Academic publications, including the bulletins of the schools, are edited by Ada L. Turner in coordination with the University's Department of Communications.

Publication Service Advices
As a part of the reorganization of the University, the University's publications have been managed by W. Walter Ken-dall, vice-president for Public Relations and Development, with the University's publications offices, major advances in improving the capability of the printing services, and attempting to get the addition of larger offset printing equipment.

PR and Development Report
By Howard R. Weeks, PhD
Vice-President for Public Relations and Development

PLANNING METHODS of representing the University are found in the multiple functions of public relations and development offices.

The University Placement service has managed the Los Angeles-based facilities for about $1,750,000. Among the significant innovations of the four-year period has been a consistent pattern of recruitment visits by entire union conference delegations, rather than a succession of career oriented local conferences. Student loans processed through the placement service have totaled $336,338 during the past four years.

Development Activity
In the development area, we are concerned with both current and deferred gifts in trust to the University to provide for the future. Under the leadership of W. O. Raymond, a corps of ten field representatives in various parts of the country have been assigned to the development offices of the University. The total of gifts over $21 million, an 80 per cent increase, suggests a definite trend. This conservative figure includes amounts earmarked for Loma Linda in both demonstrable and irrevocable trusts. It gives the greater part of gifts to the University. These assets can be used only for the benefit of Loma Linda, and in many years in the future, the present use of the financial need remains acute.

This systematic program of field solicitation was in response to the Seventy-seventh Assembly, held in Seattle, Wash., in University consolidation, and in recognition of the direct financial burden placed on the University as a result of the direct financial burden placed on the University, resulting in an increased utilization of the field's programs. In this respect, the University has increased its efforts to make the fields of benefactors in our community, and the amount now approaching $1,750,000.

Repays Every Two Years
A noteworthy gain in alumni giving has been recorded during the past fiscal year, with a current total of $1,800,000 for the last fiscal year, 1965-1966, representing the growth mark in a decade, and a demonstration of the potential in alumni giving in the University. The percentage increase of $677,626. For the four-year period ended June 30, 1969, the gain for the first quarter of 1967 was 14.7 percent of the fourth quarter of the matching period. University and State government sources and the American Medical Association have provided these matching funds are provided to match one to nine.

Corporation Gifts Up
Gifts from corporations and foundations, as shown in the chart below, including the office building near the ex Health Science Center every two years.

Common Concerns
The past four years have been years of special significance in the life of the University and the world community, and financial support of the University has been unprecedented problems and challenges in the past four years, and many more students are looking to the University as a source of help. During 1963-64, 75 students from the United States government sources and the American Medical Association have provided these matching funds are provided to match one to nine.

Proposition One to Nine
A large amount of loan funds have been provided for the general fund with the help that agencies in each year will provide sufficient funds for this purpose. There is some appreciation on this phase, as the rules allow many students to have loans for seven years and no payment required until they have been out of school for three years.

Evidence of Progress
It would be possible to go on and on regarding the evidence relative to the progress which has been made during the past four years. There is a great deal of information which will continue to be significant in the operations and the service that the University has given us for our encouragement. "We shall not be satisfied yet until we have achieved our future except as we shall for the work of this great Institute has not ended in the past."

1. Match One to Nine
A large amount of loan funds have been provided for the general fund with the help that agencies in each year will provide sufficient funds for this purpose. There is some appreciation on this phase, as the rules allow many students to have loans for seven years and no payment required until they have been out of school for three years.

Evidence of Progress
It would be possible to go on and on regarding the evidence relative to the progress which has been made during the past four years. There is a great deal of information which will continue to be significant in the operations and the service that the University has given us for our encouragement. "We shall not be satisfied yet until we have achieved our future except as we shall for the work of this great Institute has not ended in the past."
The years covered in this report were under the direction of John Shull, who retired on June 30, 1966. Great appreciation should be expressed to Mr. Shull for his many years of able and successful service to the University.

Mrs. Irving E. Loma Linda University. I do not wish to present myself for consideration for this position. A university every so often profits by a change in leadership which allows new ideas and growth will be undermined. The reason for this is that the American educational institution, as in any country, is a very complicated one, and, so is research.

Dr. Potter then went on to discuss the various aspects of the trust agreements. He gave a detailed account of the activity has been in our trust department. He is being ably assisted by Mr. Kenneth Hopp as General Counsel and Mr. Rich Russell Potter in the Library, Mr. Robert Frost. His competence and ability have been in our firm and have given us invaluable assistance.

The properties placed in trust, under the supervision of Mr. Irving E. Loma Linda University. I do not wish to present myself for consideration for this position. A university every so often profits by a change in leadership which allows new ideas and growth will be undermined. The reason for this is that the American educational institution, as in any country, is a very complicated one, and, so is research.

Dr. Potter then went on to discuss the various aspects of the trust agreements. He gave a detailed account of the activity has been in our trust department. He is being ably assisted by Mr. Kenneth Hopp as General Counsel and Mr. Rich Russell Potter in the Library, Mr. Robert Frost. His competence and ability have been in our firm and have given us invaluable assistance.

The properties placed in trust, under the supervision of Mr. Irving E. Loma Linda University. I do not wish to present myself for consideration for this position. A university every so often profits by a change in leadership which allows new ideas and growth will be undermined. The reason for this is that the American educational institution, as in any country, is a very complicated one, and, so is research.

Dr. Potter then went on to discuss the various aspects of the trust agreements. He gave a detailed account of the activity has been in our trust department. He is being ably assisted by Mr. Kenneth Hopp as General Counsel and Mr. Rich Russell Potter in the Library, Mr. Robert Frost. His competence and ability have been in our firm and have given us invaluable assistance.

The properties placed in trust, under the supervision of Mr. Irving E. Loma Linda University. I do not wish to present myself for consideration for this position. A university every so often profits by a change in leadership which allows new ideas and growth will be undermined. The reason for this is that the American educational institution, as in any country, is a very complicated one, and, so is research.

Dr. Potter then went on to discuss the various aspects of the trust agreements. He gave a detailed account of the activity has been in our trust department. He is being ably assisted by Mr. Kenneth Hopp as General Counsel and Mr. Rich Russell Potter in the Library, Mr. Robert Frost. His competence and ability have been in our firm and have given us invaluable assistance.

The properties placed in trust, under the supervision of Mr. Irving E. Loma Linda University. I do not wish to present myself for consideration for this position. A university every so often profits by a change in leadership which allows new ideas and growth will be undermined. The reason for this is that the American educational institution, as in any country, is a very complicated one, and, so is research.

Dr. Potter then went on to discuss the various aspects of the trust agreements. He gave a detailed account of the activity has been in our trust department. He is being ably assisted by Mr. Kenneth Hopp as General Counsel and Mr. Rich Russell Potter in the Library, Mr. Robert Frost. His competence and ability have been in our firm and have given us invaluable assistance.

The properties placed in trust, under the supervision of Mr. Irving E. Loma Linda University. I do not wish to present myself for consideration for this position. A university every so often profits by a change in leadership which allows new ideas and growth will be undermined. The reason for this is that the American educational institution, as in any country, is a very complicated one, and, so is research.

Dr. Potter then went on to discuss the various aspects of the trust agreements. He gave a detailed account of the activity has been in our trust department. He is being ably assisted by Mr. Kenneth Hopp as General Counsel and Mr. Rich Russell Potter in the Library, Mr. Robert Frost. His competence and ability have been in our firm and have given us invaluable assistance.

The properties placed in trust, under the supervision of Mr. Irving E. Loma Linda University. I do not wish to present myself for consideration for this position. A university every so often profits by a change in leadership which allows new ideas and growth will be undermined. The reason for this is that the American educational institution, as in any country, is a very complicated one, and, so is research.

Dr. Potter then went on to discuss the various aspects of the trust agreements. He gave a detailed account of the activity has been in our trust department. He is being ably assisted by Mr. Kenneth Hopp as General Counsel and Mr. Rich Russell Potter in the Library, Mr. Robert Frost. His competence and ability have been in our firm and have given us invaluable assistance.

The properties placed in trust, under the supervision of Mr. Irving E. Loma Linda University. I do not wish to present myself for consideration for this position. A university every so often profits by a change in leadership which allows new ideas and growth will be undermined. The reason for this is that the American educational institution, as in any country, is a very complicated one, and, so is research.

Dr. Potter then went on to discuss the various aspects of the trust agreements. He gave a detailed account of the activity has been in our trust department. He is being ably assisted by Mr. Kenneth Hopp as General Counsel and Mr. Rich Russell Potter in the Library, Mr. Robert Frost. His competence and ability have been in our firm and have given us invaluable assistance.

The properties placed in trust, under the supervision of Mr. Irving E. Loma Linda University. I do not wish to present myself for consideration for this position. A university every so often profits by a change in leadership which allows new ideas and growth will be undermined. The reason for this is that the American educational institution, as in any country, is a very complicated one, and, so is research.

Dr. Potter then went on to discuss the various aspects of the trust agreements. He gave a detailed account of the activity has been in our trust department. He is being ably assisted by Mr. Kenneth Hopp as General Counsel and Mr. Rich Russell Potter in the Library, Mr. Robert Frost. His competence and ability have been in our firm and have given us invaluable assistance.

The properties placed in trust, under the supervision of Mr. Irving E. Loma Linda University. I do not wish to present myself for consideration for this position. A university every so often profits by a change in leadership which allows new ideas and growth will be undermined. The reason for this is that the American educational institution, as in any country, is a very complicated one, and, so is research.

Dr. Potter then went on to discuss the various aspects of the trust agreements. He gave a detailed account of the activity has been in our trust department. He is being ably assisted by Mr. Kenneth Hopp as General Counsel and Mr. Rich Russell Potter in the Library, Mr. Robert Frost. His competence and ability have been in our firm and have given us invaluable assistance.

The properties placed in trust, under the supervision of Mr. Irving E. Loma Linda University. I do not wish to present myself for consideration for this position. A university every so often profits by a change in leadership which allows new ideas and growth will be undermined. The reason for this is that the American educational institution, as in any country, is a very complicated one, and, so is research.

Dr. Potter then went on to discuss the various aspects of the trust agreements. He gave a detailed account of the activity has been in our trust department. He is being ably assisted by Mr. Kenneth Hopp as General Counsel and Mr. Rich Russell Potter in the Library, Mr. Robert Frost. His competence and ability have been in our firm and have given us invaluable assistance.